

Bandura: Not Enough Morality

- Doing (agentic) rather than knowing (cognitive)
 - Being able to act morally, not just knowing what it is moral to do; moral conduct, not just moral judgment
- Evading moral obligation
 - Selective activation and disengagement of moral selfsanctions

Mechanisms of Moral Disengagement

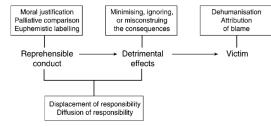


FIG. 1. Mechanism through which moral self-sanctions are selectively activated and disengaged from detrimental behaviour at different points in the self-regulatory process (Bandura, 1986).

Reprehensible Conduct

- Moral Justification
 - · Justify harmful act as morally or socially worthy
 - · National, religious, ideological war
 - · Mackie, not that simple:
 - pacifism can be destructive, there is just war theory (moral limits of warfare)
- Euphemistic Labelling
 - Make harmful conduct respectable, reduce personal responsibility
 - Sanitizing
 - U.K.: War Office, Imperial War Museum vs.
 - U.S.: Department of Defense, National Museum of the Army, etc.
 - · Agentless, passive voice
 - · "Kinetic military action"

Reprehensible, continued

- Exonerating Comparisons
 - Other people do worse than what I did
 - Shoplifting from Von's is alright because they buy produce from oppressive agribusiness employers
 - Cheating on federal taxes is OK because the government spends too much money on welfare for lazy people
 - Two wrongs make a right

Displacement of Responsibility

- Obscure or minimize responsibility
 - Just following orders
 - Henry II against Thomas Becket
 - "Will no one rid me of this meddlesome priest?"
 - We were drunk
- Diffusion of responsibility
 - · Someone else will take care of it
 - My contribution to global warming is tiny compared to all sources
 - I blamelessly bought the slave on the free market, but did not wrongfully capture and enslave him

https://www.youtube.com/watch?v=OSsPfbup0ac



Detrimental Effects

- Disregard or distortion of consequences
 - Avoid or minimize the harm that was done to others
- Nonsmokers aren't really harmed by second-hand smoke
- Wife-beating is permitted only to the extent that it is done for the good of the wife, family, and community
- Darley and Batson Good Samaritan study





Victim

- Dehumanization
 - Subhuman, inhuman, animalistic, disgusting
- · Attribution of blame
 - Folk "just world theory"
 - We live in a just world, a just society,
 - those who do good are rewarded, those who do bad are punished
 - There must be a heaven and hell, or must be transmigration of souls, so that divine justice is realized
 - If people are are suffering, it is their fault
 - They moved into an earthquake zone
 - They failed to get an education
 - · They chose the wrong parents!

Moral Disengagements Can Feed One Another

- Cumulative disengagements from moral responsibility
 - Brutalization, e.g., Europe after World War One
- Conjoint operation of disengagement mechanisms
 - Tobacco companies support health education campaigns
 - (knowing that they don't work)
 - The Big Three pharmaceutical wholesalers have deployed lobbyists and campaign contributions to discourage regulation of the opioid epidemic

What is to be done?

- Most people want others to treat them morally
- Most people acknowledge moral obligation,
 - Many know they are tempted to evade it
 - Self-serving bias
 - Moral disengagements
- Recall: accountability is essential to morality, public exchange of reasons and impartial decision
- Next week: institutions that incentivize moral actions