

CJ 469 Milestone Two Guidelines and Rubric

Overview: Threats to public safety can come from a number of sources. While many criminal justice professionals spend their careers addressing community-level crimes, incidents such as September 11 and the Oklahoma City bombing highlight the threat posed by domestic and international terrorist groups and the need to counteract and prevent their activities. Throughout this course, we will discuss the various roles and responsibilities (support roles, operators, managers, intelligence) and the tools and techniques used by law enforcement, military, and criminal justice professionals to counteract terrorist activity.

Prompt: Milestone Two is a draft of the operational plan that you are proposing to your superiors. You will explain the investigative activities involved and determine the basic cost of carrying out such activities. Use the executive summary, referred case data, and additional research to determine the next step in addressing the threat. Specify any intelligence gathering activities that need to be carried out before proceeding. Prepare a balance sheet that itemizes the human and financial resources needed for each activity and for the operation as a whole (rough estimates are sufficient). Identify and explain any legal and procedural issues that may have an impact on the activities you propose. Cite appropriate laws and research.

Specifically the following **critical elements** must be addressed:

Operational Plan. In this section, you should lay out your proposed next steps in detail, including activities to be carried out, tools to be used, resources needed, cooperation with outside agencies, and any legal considerations needing prior approval. Be sure to address:

- I. **Actions and timeframe:** Based on your assessment of the existing information, briefly summarize your proposed next steps in addressing the threat. Specifically, you should:
 - a. Specify any **intelligence** gathering activities needed. For example, are we sure the adversary is working alone? Could there be multiple attacks on different targets? What critical information is missing? List each activity separately and specify how long it will last. Justify your proposed activities using the provided intelligence.
 - b. Specify any **other** relevant counterterrorist activities needed. For example, what if anything needs to be done to protect public safety at the targeted venue? Assuming we have sufficient evidence, when and how will the target be apprehended? What activities should the task force take to counter the threat? Be sure to list each activity separately and specify how long it will last. Justify your proposals using the provided intelligence information.
- II. **Tools:** Select the administrative and tactical tools needed to complete the counterterrorism activities you propose above. You may select from any of the tools discussed during the course (for example, financial tools, covert and overt intelligence, deterrence, misinformation, Social Identity Theory, etc.), or other counterterrorism tools you may have researched. Justify your selection using the intelligence provided and the pros and cons of each tool suggested for this case.
- III. **Resources:** Provide a preliminary estimate of the resources needed for the operation. You should prepare a basic spreadsheet or table showing the type and quantity of resources needed for each activity and for the operation as a whole.
- IV. **Legal considerations:** In this section, lay out any legal issues relevant to the proposed activities:
 - a. Because at least some information in the case may have come or may eventually come from a **confidential informant**, assess the legal and procedural issues surrounding the use of these sources and how these affect the parameters of the operation. What procedures are required to

protect confidential informants' identity during the operation and in legal proceedings? What factors impact the reliability of their information (for example, false data, non-compliance, etc.)? How might these factors affect the prosecution of the case? Support your answer citing appropriate laws and research.

- b. Assess the legal parameters surrounding any other **tools and activities** proposed. How do these affect the proposed parameters of the operation? Support your answer by citing the appropriate laws and legal research and explaining how they apply. For example, if activities involve undercover agents, what procedures are required to protect their identity and utilize the information they collect? Do any activities require special warrants, a judge's approval, or other legal sign off? Are activities constrained by whether or not the suspect is a United States citizen? Note that these examples are only illustrative, and the actual legal parameters you discuss will depend on the activities you proposed.

Guidelines for Submission: Your paper must be submitted as a three- to four-page Microsoft Word document with double spacing, 12-point Times New Roman font, one-inch margins, and at least two sources cited in APA format.

Critical Elements	Proficient (100%)	Needs Improvement (75%)	Not Evident (0%)	Value
Operational Plan: Actions and Timeframe: Intelligence	Specifies intelligence gathering activities needed, listing each activity and how long it will last, and justifies the proposed activities using the provided intelligence information	Specifies intelligence gathering activities needed, but does not justify the proposed activities using provided intelligence	Does not specify intelligence gathering activities needed	15
Operational Plan: Actions and Timeframe: Other	Specifies other relevant counterterrorist activities needed, listing each activity and how long it will last, and justifies the proposed activities using the provided intelligence information	Specifies other relevant counterterrorist activities needed, but does not justify the proposed activities using provided intelligence	Does not specify other relevant counterterrorist activities needed, listing each activity and how long it will last	15
Operational Plan: Tools	Selects the administrative and tactical tools needed to complete the counterterrorism activities proposed, and justifies the selections using provided intelligence and the pros and cons of each tool	Selects the administrative and tactical tools needed, but does not justify the selections using provided intelligence and the pros and cons of tools	Does not select the administrative and tactical tools needed to complete the counterterrorism activities proposed	15
Operational Plan: Resources	Prepares a preliminary estimate of type and quantity of resources needed for each activity and the operation as a whole, using a table or spreadsheet	Prepares a preliminary estimate of the type and quantity of resources needed, using a table or spreadsheet, but does not break these down by activity	Does not prepare a preliminary estimate of the type and quantity of resources needed, using a table or spreadsheet	15
Operational Plan: Legal: Confidential Informant	Accurately assesses the legal and procedural issues surrounding the use of confidential informants and how they affect the parameters of the operation, citing appropriate laws and research	Accurately assesses legal and procedural issues surrounding use of confidential informants, but does not discuss how they affect the parameters of the operation or cite appropriate laws and research	Does not accurately assess the legal and procedural issues surrounding the use of confidential informants	15

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Operational Plan: Legal: Tools and Activities	Assesses the legal parameters surrounding the tools and activities proposed and supports answer citing the appropriate laws and legal research and explaining how they apply	Examines legal considerations surrounding tools and activities proposed, but does not support by citing appropriate laws and legal research and explaining how they apply	Does not examine legal considerations surrounding tools and activities proposed	15
Articulation of Response	Submission has no major errors related to citations, grammar, spelling, syntax, or organization	Submission has major errors related to citations, grammar, spelling, syntax, or organization that negatively impact readability and articulation of main ideas	Submission has critical errors related to citations, grammar, spelling, syntax, or organization that prevent understanding of ideas	10
Earned Total				100%